

INTERNATIONAL®

# Stay Vacationed.



### Disclaimer



The statements in this presentation and those made by representatives of the Company during the course of this presentation that are not historical facts, including any statements regarding events or developments that the Company believes or anticipates will or may occur in the future, are forward-looking statements. Although the Company believes that the assumptions underlying these statements are reasonable, individuals considering such statements for any purpose are cautioned that these forward-looking statements are inherently uncertain and necessarily involve risks that may affect the Company's business prospects and performance, causing actual results to differ from those expressed in or implied by these forward-looking statements. When considering forward-looking statements, you should keep in mind the risk factors and other cautionary statements included in the Company's filings with the United States Securities and Exchange Commission ("SEC") including the Company's Annual Report on Form 10-K and subsequent reports on Form 10-Q and Form 8-K ("SEC Filings"). Given the risks and uncertainties, you are cautioned not to place undue reliance on these forward-looking statements. These forward-looking statements are made only as of the date hereof. The Company undertakes no obligation to publicly update any forward-looking statements, whether as a result of new information or future events.

The information in this presentation should be considered together with all information included in the Company's SEC Filings, including the risk factors.

In this presentation, Adjusted EBITDA is used. Adjusted EBITDA is a non-GAAP measure and should not be considered in isolation or as an alternative to any measure of liquidity or financial performance calculated in accordance with GAAP. See the Company's SEC Filings for its definition and limitations.

This presentation refers to brand names, trademarks or service marks of the Company and other companies. All brand trademarks, service marks or trade names cited in this presentation are the property of their respective holders.



# Gold Key Acquisition Overview



### **Company**

- Privately-owned vacation ownership company based in Virginia Beach with 723 units across six managed resorts; five in Virginia Beach and one in the Outer Banks of North Carolina
- ❖ 30,000+ owner-families
- Four sales centers

### **Transaction**

- \$167.5 million purchase price; representing approximately 4.0x 2016 Adjusted EBITDA\* proforma for full synergies
- Acquisition of all management contracts and other vacation ownership related assets, excluding the existing receivables portfolio
- DRII will service the existing ~\$150 million portfolio for a fee

### **Financial Impact**

- Transaction to be financed with a combination of cash on hand and debt using current facilities
- Pro-forma net debt to Adjusted EBITDA\* ratio would be approximately 1.0x if the acquisition is 100% debt financed.
- Sufficient capacity remains for additional strategic investments and return of cash to shareholders

### Closing

Expected to close in Q4 2015



# Successful Track Record of Growth Through Acquisitions



Assuming closing of the Gold Key acquisition we will have added 40 resorts and ~200,000 owner-families through seven strategic deals

2010 > 2011 > 2012 > 2013 > 2015



### August 2010

- 10 resorts
- ~18,000 ownerfamilies



### **July 2011**

- 2 resorts
- ~44,000 ownerfamilies



### May 2012

- 9 resorts
- ~75,000 ownerfamilies



### October 2012

- 5 resorts
- ~7,400 ownerfamilies



### **July 2013**

- 8 resorts
- ~25,000 ownerfamilies



### **July 2013**

 Additional management agreements



### October 2015

- 6 resorts
- 30,000+ ownerfamilies

Completed six acquisitions while leveraging G&A expenses



# Proven Strategy To Integrate Acquisitions And Drive Growth



# Additional and Predictable Cash Flow

- Additional management fees
- Incremental sales volume
- Cost synergies

### Additional Owner-Families

- New pool of owners to market Diamond's superior points based system
- Additional potential club members

# Additional Resort Locations

- Increase locations enhancing value proposition
- Increase sales distribution
- Additional source of low cost inventory



# Gold Key Is A Direct Fit With Our Acquisition Strategy



### Additional and Predictable Cash Flow

- Additional management fees generated through six new evergreen cost-plus management contracts
- Incremental sales volume generated from four new sales centers supported by 36 OPC and concierge locations
- Cost synergies to be achieved through a reduction in G&A and leveraging Diamond's existing technology platform

### Additional Owner-Families

- New pool of owners to market Diamond's superior points based system
  - 30,000+ owner-families owning a traditional deeded product
- Additional potential club members
  - Each customer purchasing will become a club member

# Additional Resort Locations

- Increase locations enhancing value proposition and further leveraging of our current Williamsburg, VA properties with complementary beachfront resorts
- Increase sales distribution with a focus on new member acquisition (approximately 60% of sales in 2014 were to new members)
- Additional source of low cost inventory



# Gold Key – Company Highlights



- Formed in 1989, Gold Key is the regional market leading vacation ownership company with six high-quality vacation ownership properties in Virginia Beach and Outer Banks, North Carolina
- Through OPC and concierge contracts, Gold Key controls ~90% of marketing locations on the Virginia Beach oceanfront
- 30,000+ vacation owners concentrated in the Northeast with comparable demographics to Diamond's owner base
- Sold traditional deeded intervals
- ~60% of owners do not have a loan
- Evergreen cost plus management contracts





### Virginia Beach



- Tourism is a \$1.3 billion industry in Virginia Beach
- City tourism growth fund has developed projects in excess of \$738 million to enhance tourist experience
- High demand for vacation ownership
- Large Beach the city maintains the beach at 50 to 100 yards wide
  - Highlighted in the Guinness Book of World Records for having "The World's Longest Pleasure Beach"
- "Best American Boardwalk" named by USA Today Weekend, Discovery Channel, Southern Living and Coastal Living Magazine



Hosts more than three million visitors annually. Ideal demographics for vacation ownership:

Average stay: 4.6 nights

Average visitor age: 45

Average household income: \$108,752

70% of visitors are married



Virginia Beach is located within five to seven hour driving of major east coast cities

93% of visitors drive to the area

77% are repeat visitors



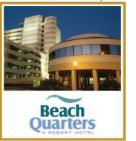
# Gold Key Locations

### Virginia Beach

### **Outer Banks**



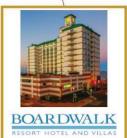




156 Units



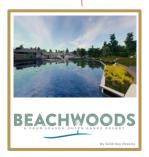
94 Units



86 Units







84 Units\*

197 Units 106 Units

All resorts are beachfront or within close proximity to the beach

# Gold Key Acquisition Summary

Company with 30,000+ traditional deeded owners

+

High-quality resorts located near large Northeast cities

+

Achievable sales and cost synergies to unlock additional value

+

Proven history of successfully integrating acquisitions

+

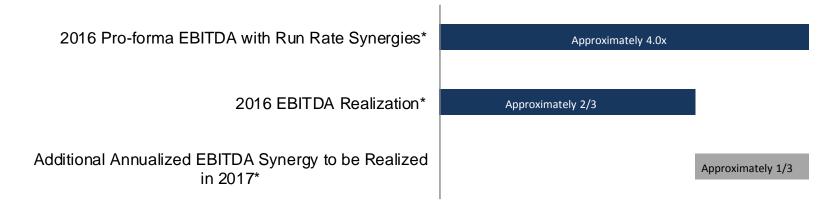
Healthy balance sheet with low leverage

=

Effective allocation of capital to generate superior shareholder returns

# Gold Key 2016 Pro-forma EBITDA Realization





- 2016 EBITDA Realization\*
  - Additional management fees generated through six new evergreen cost-plus management contracts for the entire year
  - Each of the four new sales centers to sell Diamond's full points based product providing for increases in sales production while maintaining Diamond's credit underwriting standards
  - Each customer purchasing becomes a Club member
  - Cost synergies to be achieved primarily through a reduction in G&A by leveraging Diamond's existing technology platform
- Additional Annualized EBITDA Synergy to be Realized in 2017\*
  - Predominately driven by the further realization of sales production through increased efficiencies

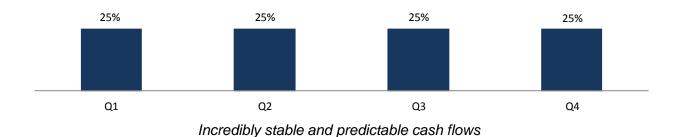


# Gold Key Projected EBITDA Seasonality

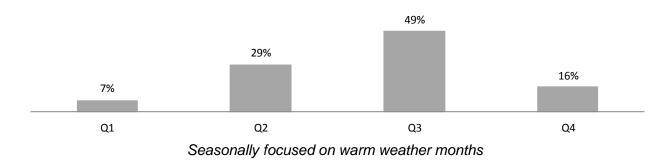
(\$ in millions)



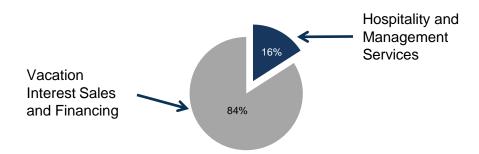
Hospitality and Management Services



Vacation Interest Sales and Financing



2016 EBITDA Realization Excluding G&A\*

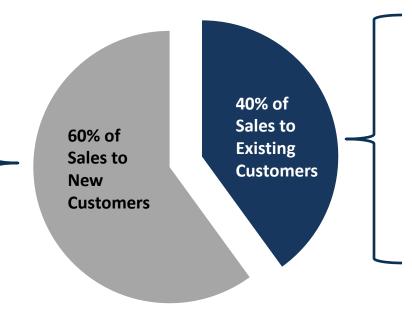




# Projected Distribution of Gold Key Sales



- Sales to New Customers
  - Generated through OPC and concierge locations
  - Proven propensity to buy multiple times
  - Becomes a club member
  - Expands sales of Diamond's point based product



- Sales to Existing Customers
  - Generated through sales to the 30,000+ owner families
  - Leveraging high customer satisfaction
  - Becomes a club member
  - Attractive upgrade path for deeded owners to purchase Diamond's points based product

