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### **Intrawest Acquisition Overview**



#### **Company**

- Intrawest Resort Club Group ("IRCG", the "Company" or "Intrawest") is the vacation ownership division of the publicly-traded Intrawest Resort Holdings, Inc.. The Company is based in Canada and currently operates approximately 500 units across nine resorts; four in British Columbia, one in Quebec, one in Ontario, one in Palm Springs, CA one in Sandestin, FL, and one in Zihuantanejo, MX.
- ~22,000 owner-families

#### **Transaction**

- ◆ \$85.0 million purchase price; representing approximately 3.9x 2016 Adjusted EBITDA\* proforma for full run rate synergies
- Acquisition of all management contracts and other vacation ownership related assets
- DRII will acquire the existing ~\$30.0 million loan portfolio

#### **Financial Impact**

- Transaction to be financed with a combination of cash on hand and a receivables financing facility we plan to enter into post-closing
- Pro-forma net debt to 2016 Adjusted EBITDA\* ratio would be less than 1.0x if the acquisition is 100% debt financed
- Sufficient capacity remains for additional strategic investments and return of cash to shareholders

#### Closing

Expected to close in early Q1 2016



### Successful Track Record of Growth Through Acquisitions



Assuming closing of the Intrawest acquisition we will have added 49 resorts and ~220,000 owner-families through eight strategic deals

2010 2013 2011 2012 2015 2016



#### August 2010

- 10 resorts
- ~18,000 owner-families



#### **July 2011**

- 2 resorts
- ~44.000 owner-families



#### May 2012

- 9 resorts
- **~**75.000 owner-families



#### **July 2013**

- 8 resorts
- ~25.000 owner-families



#### October 2015

- 6 resorts
- ~30.000 owner-families



#### Q1 2016

- 9 resorts
- ~22.000 owner-families

### Aegean Blue

#### October 2012

- 5 resorts
- ◆ ~7.400 owner-families



#### **July 2013**

 Additional management



agreements

Will have completed eight acquisitions while leveraging G&A expenses



### Proven Strategy To Integrate Acquisitions And Drive Growth



# Additional and Predictable Cash Flow

- Additional management fees
- Incremental sales volume
- Cost synergies

#### Additional Owner-Families

- New pool of owners to market Diamond's superior points based system
- Additional potential club members

## Additional Resort Locations

- Increase locations enhancing value proposition
- Increase sales distribution



### Intrawest is a Direct Fit With Our Acquisition Strategy



## Additional and Predictable Cash Flow

- Additional management fees generated through nine new managed resorts
- Incremental sales volume generated from new sales centers
- Cost synergies to be achieved through a reduction in G&A and leveraging Diamond's existing technology platform

#### Additional Owner-Families

- New pool of owners to market Diamond's superior points based system
  - ~22,000 owner-families owning a points based product
- Additional potential club members

### Additional Resort Locations

- Increase locations enhancing value proposition
- Add diverse amenities to our current portfolio (top ski and golf resorts)



### Intrawest – Company Highlights



- Intrawest manages nine attractive, luxury vacation ownership properties in Canada (six), the United States (two) and Mexico (one). These resorts offer a diverse range of recreational activities including world-class skiing, golf, tennis, swimming and water sports
- Complementary ownership base; 56% of owners are in Canada, 38% of owners are in the U.S. and 6% of owners are international (primarily in the UK).
- High quality, seasoned \$30.0 million portfolio
- ~22,000 owner-families who own a points based product
- 89.5% of owner-families do not have an active loan



### Intrawest Locations



Whistler - 123 Units



Panorama - 21 Units



Ucluelet - 10 Units



Vancouver - 29 Units



Zihuatanejo - 71 Units

Palm Desert - 78 Units



Tremblant - 54 Units



Blue Mountain - 62 Units



Sandestin - 65 Units



### **Intrawest Acquisition Summary**

Company with ~22,000 owners

+

High-quality resorts, all but one in new geography

+

Achievable sales and cost synergies to unlock additional value

+

Proven history of successfully integrating acquisitions

+

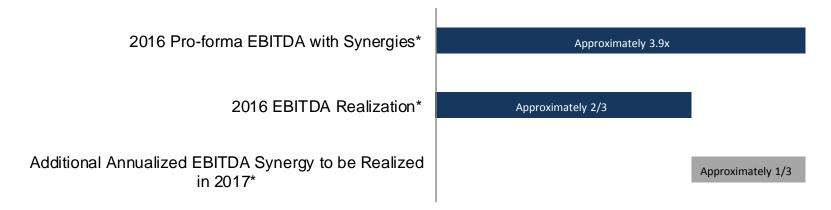
Healthy balance sheet with low leverage

=

Effective allocation of capital to generate superior shareholder returns

### Intrawest 2016 Pro-forma EBITDA Realization





- 2016 EBITDA Realization\*
  - Additional management fees generated through new evergreen cost-plus management contracts for the entire year
  - Each of the new sales centers to sell Diamond's full points based product providing for increases in sales production while maintaining Diamond's credit underwriting standards
  - Additional potential club members
  - Cost synergies to be achieved primarily through a reduction in G&A
- Additional Annualized EBITDA Synergy to be Realized in 2017\*
  - Predominately driven by the further realization of sales production through increased efficiencies

